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Canon Inc. Chairman & CEO: Fujio Mitarai Securities code: 7751 [Tokyo (First section) and other Stock Exchanges]

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# Notice Concerning Acquisition of Toshiba Medical Systems Corporation Shares and Making it a Subsidiary

At a Board of Directors meeting held today, Canon Inc. ("Canon") passed a resolution to acquire Toshiba Medical Systems Corporation ("TMSC") from Toshiba Corporation ("Toshiba") and make TMSC a subsidiary. At the same time, a share transfer agreement was concluded, as follows.

This transaction is conditional upon the clearance of necessary competition regulatory authorities.

## 1. Reason for the Acquisition

Under Phase V of its Excellent Global Corporation Plan, a five-year initiative launched in 2016, Canon aims to embrace the challenge of new growth through a grand strategic transformation. With regard to reinforcing and expanding new businesses in particular, which represents one of the important strategies to be carried out during this phase, Canon intends to cultivate its health care business within the safety and security sector as a next-generation pillar of growth.

TMSC is one of the leading global companies in the medical equipment industry. Within the field of medical X-ray computed tomography (CT) systems in particular, TMSC is the overwhelming market share leader in Japan and has been steadily increasing its global market share. Additionally, TMSC is the only company in the industry with a broad product portfolio that spans diagnostic X-ray systems, magnetic resonance imaging (MRI) systems, diagnostic ultrasound systems and diagnostic nuclear medicine systems. The company also offers cutting-edge medical imaging

solutions and in-vitro diagnostics aimed at individualized care.

Through the agreement announced today, TMSC, with its world-class technological capabilities and global platform, will be welcomed into the Canon Group. By maximizing the combination of both companies' management resources, Canon aims to solidify its business foundation for health care that can contribute to the world.

The inclusion of TMSC into the Canon Group is expected to make possible the following benefits.

#### 1) Accelerated Entry Into New Fields

By maximizing the application of both Canon and TMSC's management resources, Canon will be able to leverage TMSC's core strength in imaging diagnostics, further reinforcing TMSC's operational strength in its in-vitro diagnostics business and next-generation medical IT through M&A and other strategic investment, to make possible the strengthening of Canon's biomedical business. Additionally, by making use of Canon's business portfolio and partnerships, further progress is expected in the field of medical equipment.

## 2) Further Improve in Quality Through Shared Production Technology

A collaborated effort between Canon, with its advanced production technologies, and TMSC, with its exceptional product development capabilities, is expected to lead to further enhancing TMSC's product strength through the provision of precision design and microfabrication technologies, an optimized production system and cooperation aimed at improving quality. This will not only enable the sale of price-competitive products in the market, but also contribute to the development of the health care business through the circulation of funds generated through enhanced management efficiency applied toward investing in the development of next-generation medical equipment.

### 3) Expand Business Domains Through the Enhancement of R&D Capabilities

Canon possesses proprietary high-speed dynamic X-ray imaging sensor technology, among other imaging devices, along with associated elemental technologies; photoacoustic tomography technology selected by Japan's national ImPACT program; medical robotic system technologies and minimally invasive technologies. Through the promotion of joint technology development leveraging these Canon technologies and TMSC's R&D capabilities, the Canon Group will be able to globally provide innovative new products and services in the future.

# 2. Overview of the Acquisition

# 1) Overview of TMSC

(1)	Company name	Toshiba Medic	al Systems Corp	oration	
(2)	Location			OratiOn	
(2)	Location	1385 Shimoishigami			
(2)	D		Otawara-shi, Tochigi-ken, Japan		
(3)	Representative	Toshio Takiguo			
(4)	Main business	Development, manufacture, sale and technical			
	activities	services for medical equipment (including			
		diagnostic X-ray systems, medical X-ray CT			
		systems, magnetic resonance imaging systems,			
		diagnostic ultrasound systems, radiation			
		therapy systems, diagnostic nuclear medicine			
		systems, medical sample testing equipment,			
		and information systems for medical			
		equipment)			
(5)	Share capital	20.7 billion yen			
(6)	Date of foundation	September 23, 1948			
(7)	Major shareholders &				
	shareholding ratios	Toshiba Corporation 100%			
(8)	Major subsidiaries	Toshiba Medical Systems Europe B.V.,			
		Toshiba America Medical Systems, Inc.			
(9)	Relationships between Car	on and TMSC			
	Capital relationships	Not applicable			
	Personnel relationships	Not applicable			
	Trading relationships	Canon supplies sensors for diagnostic X-ray			
		systems			
(10)		performance and financial condition over the			
	past three years				
	F' 1	,	f yen, except per	•	
	Fiscal year	Fiscal year ending	Fiscal year ending	Fiscal year ending	
		Mar. 2013	Mar. 2014	Mar. 2015	
	Equity	50,608	56,388	70,432	
	Total assets	168,556	190,110	196,170	
	Book value per share	374.93	417.75	521.80	
	r · · · · ·	371.73	111.13	321.00	

Net sales	277,450	287,126	279,967
Operating profit	17,298	22,279	17,700
Recurring profit	22,889	31,953	22,190
Net income	15,867	22,924	15,849
Earnings per share	117.55	169.83	117.42
Dividend per share	45.35	45.90	51.10

# 2) Overview of Toshiba

(1)	Company name	Toshiba Corporation	
(2)	Location	1-1, Shibaura 1-chome	
		Minato-ku, Tokyo, Japan	
(3)	Representative	Masashi Muromachi, President and CEO	
(4)	Main business	"Energy & Infrastructure," "Community	
	activities	Solutions," "Healthcare Systems & Services,"	
		"Electronic Devices & Components," and	
		"Lifestyle Products & Services"	
(5)	Share capital	439,901 million yen (as of March 31, 2015)	
(6)	Date of foundation	June 25, 1904	
(7)	Equity	1,565,357 million yen (as of March 31, 2015)	
(8)	Total assets	6,334,778 million yen (as of March 31, 2015)	
(9)	Major shareholders &	The Master Trust Bank of Japan,	
	shareholding ratios	Limited (trust account) 4.7%	
	C	Japan Trustee Services Bank,	
		Limited (trust account) 3.8%	
		Toshiba Stock Purchase Plan 2.7%	
(10)	Relationships between Car	non and Toshiba	
	Capital Relationships	As of December 31, 2015, Canon held 6,398	
		thousand or 0.15% of Toshiba's outstanding	
		shares  Not applicable  Canon procures semiconductor products such as memory chips and integrated circuits.  Additionally, Canon sales semiconductor lithography equipment	
	Personnel Relationships		
	Trading Relationships		
	Applicability of related		
	parties Not applicable		

# 3) Number of Shares to be Acquired, Acquisition Price, and Share Ownership Before and After the Acquisition

(1)	Number of shares held	0 shares	
	before the acquisition	(Number of voting rights: 0),	
		(Ratio of ownership voting rights: 0.0%)	
(2)	Number of shares to be	134,980,000 shares	
	acquired (Note 1)	(Number of voting rights: 134,980,000)	
(3)	Acquisition price	Approx. 665.5 billion yen (Note 2)	
(4)	Number of shares to be	134,980,000 shares	
	held after the acquisition	(Number of voting rights: 134,980,000)	
		(Ratio of ownership voting rights: 100.0%)	

Note 1: The common stock of TMSC will be acquired after obtaining the necessary approval for this transaction in order to acquire the common stock of TMSC.

Note 2: Canon judged the acquisition price to be reasonable, after conducting an

in-depth study of TMSC's business and other details and considering the advice of Mitsubishi UFJ Morgan Stanley Securities Co., Ltd., Canon's financial advisor.

### 4) The Method Used to Make TMSC a Subsidiary etc.

Canon plans to procure funds for the acquisition of TMSC's common stock by own funds and borrowings.

#### 5) Schedule

Resolution of the Board of Directors	March 17, 2016
Date of agreement signing	March 17, 2016
Date of common stock acquisition	To be determined

#### 3. Outlook

As for the impact this will have on the company's performance, in cases where the company needs to revise its projection it will make prompt disclosure. The company will also make prompt disclosure when something that needs to be made public occurs.

This notice contains forward-looking statements with respect to future results, performance and achievements that are subject to risk and uncertainties and reflect

management's views and assumptions formed by available information. All statements other than statements of historical fact are statements that could be considered forward-looking statements. When used in this document, words such as "anticipate," "believe," "estimate," "expect," "intend," "may," "plan," "project" or "should" and similar expressions, as they relate to Canon, are intended to identify forward-looking statements. Many factors could cause the actual results, performance or achievements of Canon to be materially different from any future results, performance or achievements that may be expressed or implied by such forward-looking statements, including, among others, changes in general economic and business conditions, changes in currency exchange rates and interest rates, introduction of competing products by other companies, lack of acceptance of new products or services by Canon's targeted customers, inability to meet efficiency and cost-reduction objectives, changes in business strategy and various other factors, both referenced and not referenced in this notice. A detailed description of these and other risk factors is included in Canon's annual report on Form 20-F, which is on file with the United States Securities and Exchange Commission. Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual results may vary materially from those described herein. Canon does not intend or assume any obligation to update these forward-looking statements.